

# FORCE FIELD ANALYSIS

## Forces for Change

This option would flip projected funding deficit due to construction marketplace conditions to surplus, allowing full completion of all other originally scoped projects and allow revisitation of minor projects removed from original scope or construction of additional improvements for "bundle" projects (i.e. Black Box Theater at CRHS, HVAC improvements, pavement restoration, roofing, etc.).

This option would save approx. \$1.1M/year in fixed operating costs in district's General Fund by not staffing and operating this new elementary school.

A recent system-wide decline in elementary enrollment has reduced demand for additional permanent classrooms.

This option would reduce projected surplus elementary classroom inventory to less than 37.

This option would keep more elementary students in their neighborhood schools.

**CHANGE**

**Option #2A**

**Re-prioritize and Defer**

**VITA**

## Forces Resisting Change

This option would reduce boundary shifts required to redistribute elementary enrollment since enrollment would be driven primarily by family choice/lottery.

This option would reduce enrollment at all district elementary schools, not just those sharing a boundary with its site, and provide flexibility in managing future enrollment spikes with less reliance on boundary shifts in the future.

The arts community has provided great support for the bond program and the role of the arts and innovation school in the "grand vision" for downtown Vancouver's economic and cultural future.

The City of Vancouver has been an active supporter and invested considerable effort in securing one of the few viable downtown sites at no cost. Tending to downtown growth in the future would likely require significant site investment.

Other financial and programmatic commitments have been made by various partners. Current VPS costs and encumbrances for VITA are nearly \$7M. Very few of the services/products procured so far would be useable if the project deferred several years.

Without VITA, the district would have no neighborhood elementary capacity for students from estimated 4,000 new multi-family housing units in downtown core.

Deferring VITA in favor of 25<sup>th</sup> Ave. could exacerbate concerns over equity/access in North vs. South parts of the district.