

FORCE FIELD ANALYSIS

Forces for Change

This option would fulfill all bond program commitments and avoid difficult choices of what to complete and what to defer.

Interest costs continue to be near historical lows.

Payoff of outstanding loan balance could be integrated into the planning of a potential future bond.

CHANGE

Option #3

**Secure
Non-Voted
Bond
(Loan) to
Complete
Entire
Original
Scope of
Projects**

Forces Resisting Change

Loan would have to be serviced from the General Fund at a cost of \$1.1M/year - \$2.4M for 20 years.

Other districts have been criticized for taking these payments "out of classrooms" when construction/capital investments should be managed independent of daily operational cost.

Community and future bond investors may look unfavorably on the district for failing to manage costs within their original means.